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Arthur D Little

Large scale potential of green H₂ in the Hydrogen Delta

Smart Delta Resources Hydrogen plant study External report

July 2020



External report for SDR Consortium



Disclaimer

Introduction

Arthur D. Little was commissioned by the SDR consortium to conduct a study into the system integration of a 1 GW electrolyzer in the SDR region. Arthur D. Little accept no responsibility for information other than that contained in this report.

The conclusions in this report are the results of the exercise of our best professional judgment, based in part upon materials and information provided to us by SDR and their subject matter experts and advisers, and others at the date of writing. Any person seeking to rely on this report should consult with their own professional advisors to provide an opinion as to the appropriateness of the statements and opinions set out in the light of the conditions which operate on the date at which such reliance is to occur and in the light of the Qualifications and Disclaimers set out below.

Qualifications and Disclaimers

The statements and opinions set out in this report are based on economic, market, regulatory, technical and other conditions prevailing at the date of this report. The conditions in the renewable energy space and technologies may change significantly over a period of time.

Arthur D. Little has prepared this report on the basis of information provided to it, which it believes to be reliable, complete and not misleading.

Arthur D. Little has not audited, nor should it be construed to have audited, any of the information provided to it by the SDR consortium or any other party. Arthur D. Little takes no responsibility for inaccurate information which has been supplied to it and any conclusions or opinions drawn from or relating to such information.

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This document contains the results of the study into a IGW electrolyzer in the SDR region in the period Sept 2019 to May 2020

Project timing & available data

	Start of project	September 23 rd , 2019		
Project timing	End of project and report delivery	End of project May, 2020 Final report delivery July 3 rd , 2020		
Project duration	Seven months			
Interaction with SDR consortium	 5 workshops with SDR Consortium; SDR and ArcelorMittal, Dow, ENGIE, North Sea Port, Ørsted, PZEM, Yara and Zeeland Refinery In-depth interviews and site visits to all Consortium members' facilities as well as many different others (e.g. Gasunie, ISPT, TenneT, Elia, Air Products, Evides, Hydrogen Delta Day) 			
Quality & completeness of data and other observations	Arthur D. Little has collected a high quantity of data for this study, which have not been independently assessed for robustness			

Note to the reader

- Findings in this document are based on:
 - 1. Interviews with all SDR members and other stakeholders
 - 2. Independent ADL research, incl. e.g. phone interviews with electrolyzer suppliers
 - 3. External reports, e.g. CUST study, CE Delft reports
- Zoning and environmental contexts have only been assessed at high level
- Detailed possible construction layouts, including electrical connections and BoP details have been outside the scope of this study
- This project has been facilitated through subsidies from the Province of Zeeland



Glossary

AEL electrolysis	Alkaline (water) Electrolysis
BE	Belgium
Blue hydrogen	Hydrogen produced from fossil sources but capturing and either storing or using the resultant CO ₂
CAGR	Compound Annual Growth Rate
CCU	Carbon Capture & Usage
CCS	Carbon Capture & Storage
Green hydrogen	Hydrogen produced through electrolysis powered by a renewable energy source
Grey hydrogen	Hydrogen produced from fossil sources producing CO ₂ in the process
Hydrogen Backbone	NL-wide network of pipelines, owned and managed by Gasunie, that currently transports gas (CH4) and might in future transport H ₂
NL	The Netherlands
Orange hydrogen	Hydrogen produced through electrolysis powered by nuclear energy
Oxyfuel combustion	Oxyfuel combustion is the process of burning a fuel using pure oxygen instead of air as the primary oxidant
PEM electrolysis	Proton Exchange Membrane electrolysis
Salt cavern	Artificial cavity in an underground salt formation, created by the controlled dissolution of rock salt by the injection of water
SDE++	Stimuleringsregeling Duurzame Energietransitie, NL subsidy for stimulating renewable energy, awarded based on avoided CO ₂ emissions
	Smart Delta Resources, a group of thirteen energy- and feedstock companies in South West NL and East Flanders BE searching for a reduction in their use of energy and
SDR	feedstock through industrial symbiosis
SMR	Steam Methane Reformer
Vallassa kusha asa	
Yellow hydrogen	Hydrogen produced through electrolysis powered by imported green energy
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Summary



Executive summary (1/3)

- Smart Delta Resources (SDR) is an initiative taken by thirteen energy- and feedstock intensive industrial companies in South West NL and East Flanders BE to investigate significant reductions in their use of energy and feedstocks
- SDR has developed a roadmap towards a CO₂-neutral industry in their region by 2050. Key to this is the production of green H₂ (electrolysis powered by CO₂-neutral electricity)¹
- The SDR region is well positioned for large scale and fast implementation of electrolyzer-based green H₂ production:
 - Large current H₂ demand (~ 400 kt/a) that is forecasted to double by 2050 through significant planned green H₂/CCU projects; large scale O₂ outlet
 - Proximity to ample renewable energy supply (and possibly nuclear energy)
 - Existing gas / 380kV electricity infrastructure
 - Excellent opportunities for (connection to) a H_2 backbone
 - Electricity balancing options in BE/NL
 - Specific SMR H₂ production setups allow rapid deployment of electrolyzers

For many of the Consortium members, **lowering** CO_2 emissions is **mission critical** for long term survival in the region



Summary



Executive summary (2/3)

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Summary



Executive summary (3/3)

- Lowest unsubsidized green H₂ costs in 2030 are € 2.90/kg (at 4000 electrolyzer load hours and provided existing transmission tariff reductions are applicable; without these tariff reductions lowest price is € 3.22/kg), still ~7% higher than conventional H₂ in 2030, which is expected to increase to € 2.71/kg by then (impact of ETS/CO₂ tax)
 - An unsubsidized business case is therefore still negative in 2030.At 4000 load hours, losses are minimized, at € 42 mln/a; subsidies (most notably SDE++ under enhanced conditions with respect to load hours) can make this business case positive in 2030
- Key requirements to realize the SDR electrolyzer project are:
 - **Immediate** initiation of the **decentral projects** at Yara and Zeeland Refinery (i.e. initiate planning on both sites, assess site infrastructure updates required, (jointly) engage with electrolyzer suppliers, ..)
 - **Discount** for electricity transport tariffs
 - Connection to the H₂ backbone
 - SDE++ subsidy increase to 4000 load hours. Options to combine with other (NL/BE/EU) subsidies
 - Sufficient offshore wind landing in SDR region short term (e.g. IJmuiden Ver) and long term (>2030)
 - Enhanced 380kV electricity grid in Zeeuws-Vlaanderen to enable multi-GW scale electrolyzers in the long run (> 2030)





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Chapter summary

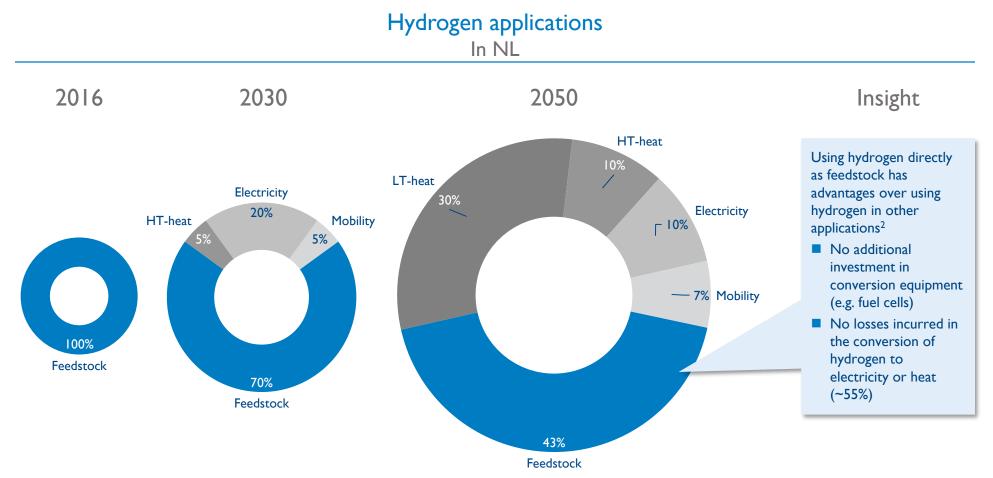
Hydrogen demand in SDR region

- Hydrogen is currently used predominantly as industrial feedstock, with other uses by 2030 still no more than 30%. Mobility applications are expected to be 5% in 2030 and 7% by 2050
- Steam Methane Reforming (SMR) is the dominant technology to produce hydrogen (73% of total volume). This uses a fossil source and generates CO₂. Electrolysis currently accounts for ~1% of H₂ production
- In the SDR region, current H₂ demand is ~ 400 kt/a, exclusively located in NL. Developments in BE make it a significant H₂ usage area in the long run, if all current green H₂ projects implemented¹
 - The SDR region's total feedstock demand increases from 402 kt/a in 2019 (grey) to 832 kt in 2050 (green)
 - The biggest increase in demand is at **ArcelorMittal** in BE SDR and depends on various novel technologies
- Current total H₂ production in the NL SDR region is ~ 521 kt/a, of which ~ 400 kt/a is on-purpose production using SMR technology, at Yara and Zeeland Refinery (the remainder is produced as by-product of various production processes)
 - In the **BE** SDR region, there is **no** on-purpose **production**, and ~ 55 kt/a of by-product production
- In the NL SDR all on-demand hydrogen is currently produced using SMRs, emitting ~4 Mton CO₂ per year
- With respect to oxygen demand, ArcelorMittal is the largest consumer of oxygen in the NL/BE SDR region with ~1000 kt/a, accounting for 97% of the region's oxygen demand. This is expected to decrease by ~ 10% by 2050 to ~ 900 kt/a





The vast majority of hydrogen is currently used as feedstock for (the chemical) industry, with other uses by 2030 still no more than 30%



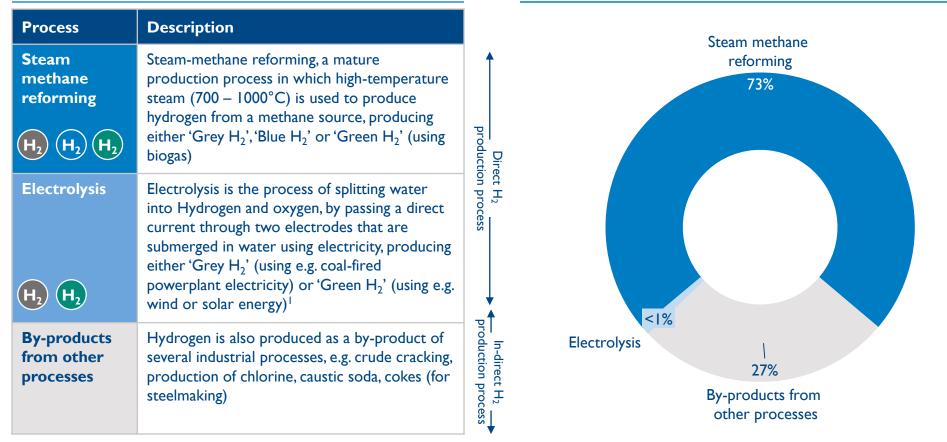
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Steam Methane Reforming (SMR) is currently the dominant technology to produce hydrogen, currently using fossil inputs and generating CO_2

Hydrogen production processes

Hydrogen production volume by source (Volume%, 2017)

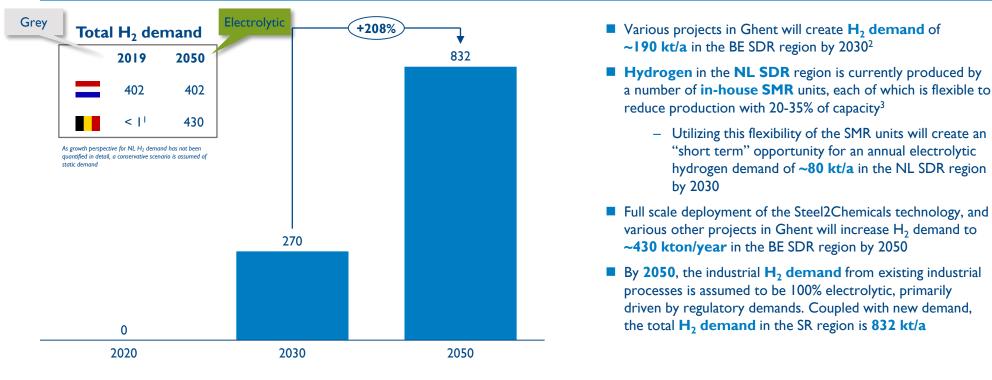


When using imported green energy 'yellow' H₂ results, nuclear energy will provide 'orange' H₂
 Source: Shell Hydrogen study (2017), Arthur D. Little
 Legend



Electrolytic H_2 demand in SDR region is expected to grow significantly, if all current electrolytic H_2 projects are implemented according to plan

Electrolytic H₂ demand outlook SDR, 2020,2030,2050, H₂ kt/a



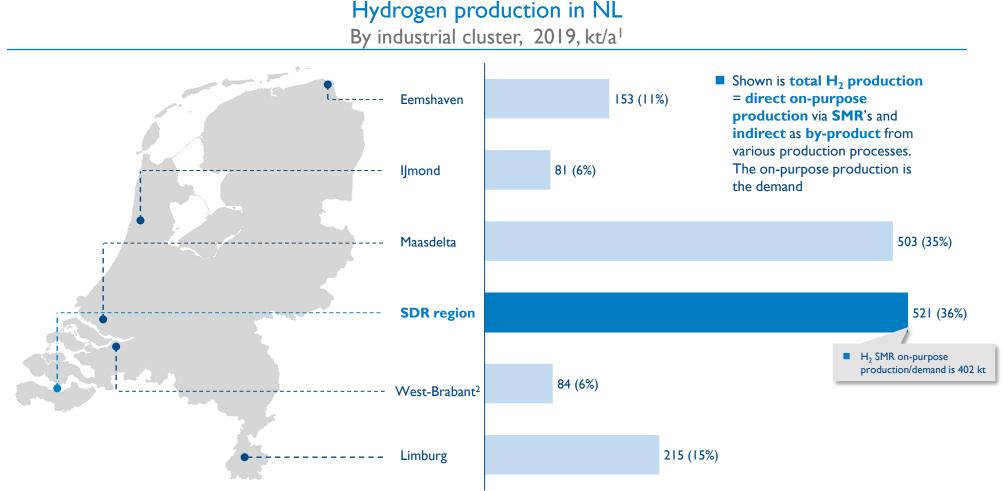
 Only ArcelorMittal uses < 1 kt/a in current processes; 2) Total demand based on interviews with SDR partners and not visualizing individual demand for relatively small quantities of <5kt/year (e.g. for processes at DOW, ICL-IP, Eastman); 3) Depending on SMR unit and operator

2) Source: Stakeholder interviews, Arthur D. Little





Total current production of H_2 in the NL SDR region is ~ 520 kt/a, with ~ 400 kt/a being produced on-purpose



I) Source: DNV-GL; 2) Includes Moerdijk, value is estimated

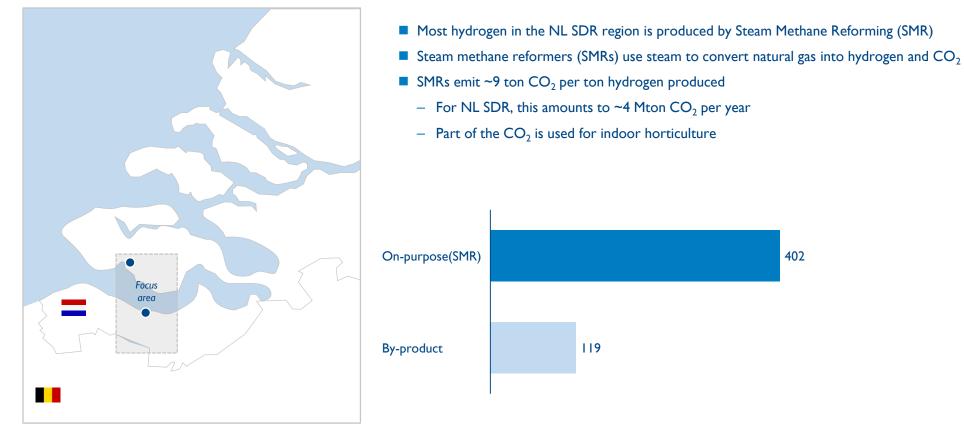
Note: In 2017, DNV-GL published an analysis of hydrogen production in 2017, based on data from the Roads2Hy project (2007). Figures have been corrected for 2020 situation



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In the NL SDR region all on-purpose hydrogen is currently produced using Steam Methane Reformers, emitting ~4 Mton CO_2 per year

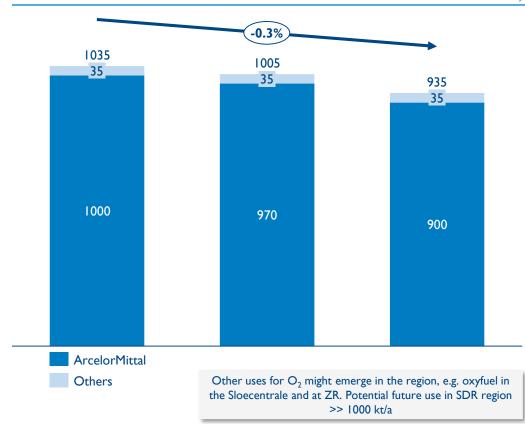
Hydrogen production in NL SDR 2019, kt/a¹



I) Based on interviews with SDR partners. Any CO_2 possibly produced through H_2 production as by-product is not taken into account, CO_2 production mentioned concerns CO_2 generated from SMRs only



ArcelorMittal is the largest consumer of oxygen in the NL/BE SDR region with ~ 1000 kt/a



Demand outlook for oxygen 2020-2050, kt/a

- Current demand for O_2 by SDR partners is ~1035 kt/a and originates almost entirely from ArcelorMittal (97%)
 - Current on-site production of O₂ (Air Products) for AM requires 30 MW of (grey) electricity
 - This accounts for 50% of Arcelor Mittal's need, the rest comes through Air Liquide pipeline
- ArcelorMittal expects O_2 consumption to decrease with ~10% by 2050, driven by the need to lower CO_2 emissions

industrial Oxygen

- Air Liquide & Air Products are the main suppliers of industrial O₂ in the SDR region
- Oxygen is currently mostly produced via air separation. Selling prices are ~€ 20-30/t O₂
- Price is largely driven by electricity, transport and depreciation costs
- O₂ is transported by pipeline or truck, depending on individual demand





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Chapter summary

SDR ambition

- The NL climate agreement sets out ambitious goals for GHG emission reductions and foresees an important role for green H₂, just as the Flanders¹ governmental policy does
 - Electrolysis, splitting water into H_2 and O_2 , allows production of green H_2 using renewable energy
- Several companies from Smart Delta Resources (SDR) region have joined forces to study the system integration of a large scale electrolyzer. SDR's vision for H₂ is based on a mixture of blue, green, yellow (import) and possibly orange hydrogen (nuclear)
 - The study focuses on the area between Vlissingen-Oost (NL) and Rodenhuize (BE) to identify the most suitable location(s), powered by renewable energy (possibly nuclear energy may also be considered); by 2030 ~ 7.5 GW offshore wind will be landed in the region
- While the supply of renewable (wind) energy fluctuates over time, H₂ demand in the SDR region is constant; to supply all SMR H₂ from fluctuating renewable energy would require a ~5 GW electrolyzer and 50 kt storage
- **Salt caverns** are the only feasible option to store 50 kt of hydrogen, accessible via the H₂ backbone from 2028
 - Until the backbone can be accessed in 2028, existing SMRs can serve as back-up to even-out fluctuations in renewable energy supply
- Replacing Yara and Zeeland Refinery's SMR hydrogen will result in an electrolytic hydrogen demand of 55 kt/a in 2027 and 402 kt/a in 2050
- New CCU processes in BE SDR are expected to generate an additional electrolytic hydrogen demand of 190 kt/a in 2030 and 430 kt/a in 2050
- I) Flanders' ambitions are more limited than NL



The NL climate agreement¹ sets out ambitious goals for fossil GHG emission reductions and foresees an important role for green hydrogen

Climate agreement¹

- The NL climate agreement is a set of policy measures to significantly reduce GHG emissions in NL compared to 1990
 - 2030: by 49%
- 2050: by 95%
- In the agreement, each of 5 sectors (Industry, Electricity, Mobility and Transport, Built environment and Agriculture) has an individual CO₂ reduction target
- The agreement contains an ambitious H₂ program applicable to all above sectors, and aimed at
- Research and pilot & demonstration projects
- Infrastructure
- Broad hydrogen applications
- In addition, the NL government published its 'Kamerbrief waterstof' in March 2020, highlighting the importance of H₂ and the availability subsidies for the H₂ economy
- The Flanders climate policy is less ambitious than the NL agreement, targeting CO₂ reduction in 2030 by 35%. Also here, H₂ will play a key role

Hydrogen targets per sector²

Sector	Role of hydrogen	Objective	Approach
Industry	For the process industry, hydrogen will act as a CO2- free feedstock and energy carrier for high temperature heat	 Installation of 3-4GW electrolysis capacity in 2030 (500MW in 2025) Reduction of 65% of investment cost for electrolyzers between today and 2030 	 €30-40 million for demonstration and kick-start projects Potential inclusion into SDE+(+) program, utilization EU funds, involvement of financial sector Timely adjustment and construction of hydrogen infractivuty between
Electricity generation	 Use hydrogen as a carbon-neutral dispatchable source of energy 	 Up to 17 TWh hydrogen-based electricity production in 2030 Development of North sea green powerhouse, 60 GW in 2050 	 of hydrogen infrastructure between industry clusters National vision and adjustment of legislation Development of (EU) H2 certificates
Mobility and transport	Hydrogen vehicles are especially suitable for long distance passenger and heavy road transport	 50 gas stations, 15,000 cars, 3,000 heavy vehicles in 2025 Reduction of gas stations investment costs 10% per yr. 150 inland barges in 2030 	 Covenant stimulation Fiscal stimulation and use of EU funds Govt. as launching customer Zero emission zones for city logistics in 30-40 largest municipalities CO2 neutral transport agreements
Built environment	 Use of hydrogen to decarbonize heating of buildings 	 Determine by 2030 how hydrogen can contribute to the reduction goal of 2050 	 Change legislation and regulation In neighborhood-oriented approaches for kick-start projects

I) As NL is more ambitious than BE in its climate ambitions, the NL perspective is chosen to be leading

2) Source: TKI, "Hydrogen for the energy transition"

SDR ambition



Several companies in NL/BE from the Smart Delta Resources consortium joined forces to study the system integration of a large scale electrolyzer

Ghent (BE)

canal-zone

Smart Delta Resources

- Smart Delta Resources (SDR) is an initiative of 13 energy- and feedstock intensive industrial companies in South West NL and East Flanders BE investigating significant reductions in their use of energy and feedstock through industrial symbiosis
- SDR ambition is to achieve a CO₂-neutral industry by 2050
- Power2Hydrogen (P2H2) has been identified as one of eight pillars to significantly reduce CO₂ emissions
- The main objective of the P2H2 project is the realization of a regional facility that provides hydrogen produced from renewable energy to the local Hydrogen users by 2025
 - While this report's focus is on green H₂, SDR also views blue H₂ (grey + CCU/CCS), yellow H₂ (using imported green energy) and orange H₂ (using nuclear energy) possible routes in their vision for H₂ in the region
- An exploratory study on the system integration of a large-scale electrolyzer has been commissioned by SDR, together with North Sea port, Yara, Zeeland Refinery, Dow Benelux, ArcelorMittal, Engie Electrabel, PZEM, and Ørsted¹







Zeeland Refinery is a processor of petroleum into the fuels LPG, gasoline, kerosene and diesel oil, located in eastern Vlissingen

North Sea Port is a crossborder harbor on both sides of

the Westerschelde, stretching

from Vlissingen-Oost (NL) to

Yara Sluiskil is a producer of

nitrogenous fertilizers and

industrial chemicals, located

along the Ghent-Terneuzen



Dow Benelux operates three large Naphtha crackers in Terneuzen that produce basic chemicals for the chemicals and plastics industry

Initiators of the study



ArcelorMittal is an integrated steel company that processes raw material (coal and ore) into sheets of steel, located in the Port of Ghent





Engie Electrabel is an electric utility company that operates a power plant in Knippegroen on blast furnace gas and one in Rodenhuize on biomass

PZEM purchases wind energy from Gemini park and operates various power plants: nuclear in Borssele, biomass in Moerdijk and gas in Vlissingen (Sloe)



Ørsted develops, builds and exploits offshore wind parks and is currently building Wind Park Borssele 1+2 off the coast of Westkapelle

I) The port of Ghent plans to realize a Carbon Capture and Use (CCUG) hub. While not a Consortium member, their interests are also represented in this report

2) Other members of SDR include i.a. Gasunie, Fluxys, provinces Zeeland (NL) WZeeland and East Flanders (BE)

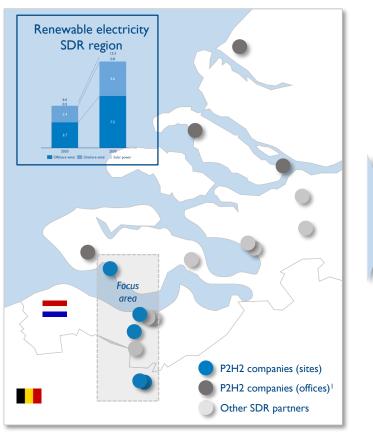
Source: SDR roadmap - Towards a climate neutral industry in the Delta Region (2018)

SDR ambition

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The SDR electrolyzer study focuses on the area between Vlissingen-Oost (NL) and Rodenhuize (BE) to identify the most suitable location(s)

SDR company area



PZEM **Zeeland Refinery** DOW Yara Arcelor Mittal Engie

Focus area

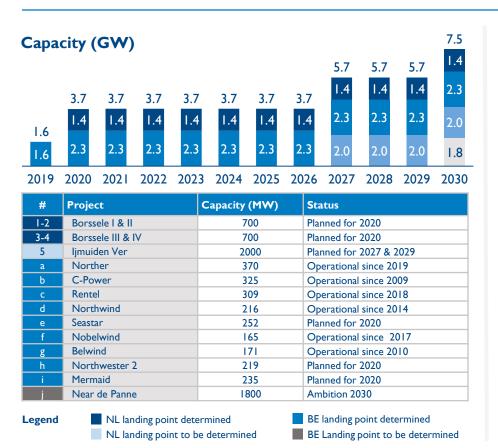
- Production sites of the SDR consortium companies, that are or will be using green H₂, are located in the North Sea Port: North of the Westerschelde in Vlissingen-Oost and South of the Westerschelde along the Ghent –Terneuzen Canal
- The electricity to power the electrolyzer will be provided by offshore-wind turbines, the largest category of renewable electricity in the SDR region, now and in the future
 - An alternative electricity source would be nuclear energy, with nuclear energy plants located at Borssele (NL) and Doel (BE). See appendix for a short assessment of the potential use of nuclear energy
- This system integration study will focus on the area mapped on the left to identify the most suitable electrolyzer location(s)

I) Including ArcelorMittal Staalhaven Rotterdam

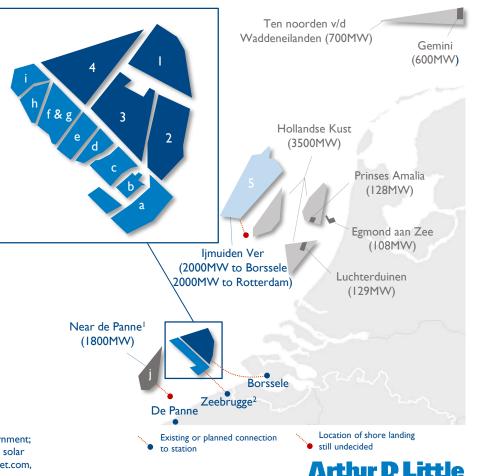


In this area, up to 7.5 GW of offshore wind energy capacity will be landed by 2030 (Borssele and Zeebrugge)

Offshore wind projects near SDR until 2030



Potential new location for Belgium offshore wind parks by 2030, based on early stage plans of the Belgium government;
 Includes all shore landings at the Slijkens (Ostende), Zeebrugge and Stevin (Zeebrugge) stations;
 Additionally, solar energy cold also be available (Appendix). Source: 4C Offshore, Belgium Offshore Platform (BOP), Hoogspanningsnet.com, Net op Zee, Rijksoverheid, Van Oord company website, VRT, Arthur D. Little

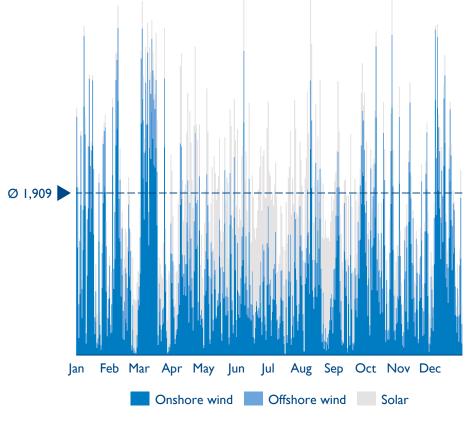


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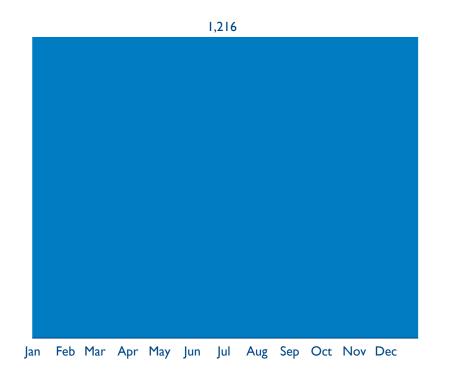
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While the supply of renewable (wind) energy fluctuates over time, the demand for hydrogen in the SDR region is constant

Variable renewable energy supply NL, 2019, daily average production, MW



Constant hydrogen demand SDR region, 2019, daily demand, ton/day



Source: Energieopwek.nl; Arthur D. Little analysis

SDR ambition



Replacing all SMR-produced hydrogen with H_2 made via electrolysis using renewable energy requires a ~5 GW electrolyzer & 50 kt H_2 storage

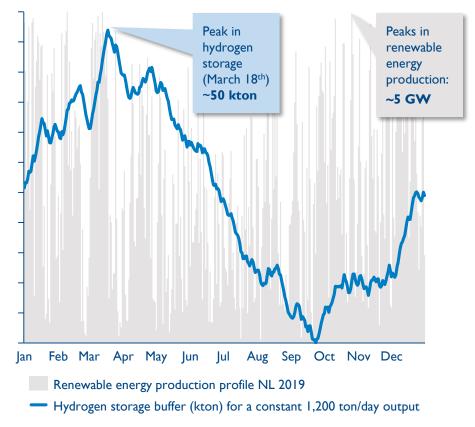
Required hydrogen storage buffer (kt)

Assumptions of illustrative example

- An electrolyzer is powered by renewable energy, following the production profile of NL 2019
 - The energy production profile is indexed to 2.5 GW annual average, which would be exactly enough to satisfy the SDR region's constant H_2 demand in 2019 (1200 ton/day, 402 kt/a)
- The electrolyzer is over-dimensioned to absorb the highest peaks in energy supply
 - Daily above-average power production is stored as hydrogen, which is used on bellow average production days (cumulative storage displayed on the right in blue)

Conclusions

- Producing a constant 1200 ton/day electrolytic hydrogen supply, based on fluctuating renewable energy would require:
 - ~5 GW over-dimensioned electrolyzer capacity to process the peaks in renewable energy supply, even though average annual power consumption is 2.5 GW
 - ~50 kt storage capacity to bridge shortages in renewable energy in spring and summer



Note: For CCU hub Ghent, no H_2 storage has been included. A PPA for renewable energy for the necessary operating hours will be negotiated; Source: Energieopwek.nl; Arthur D. Little analysis

SDR ambition

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Underground salt caverns are the only feasible option to store 50 kt of H_2 , which will be accessible via the NL hydrogen backbone from 2028

Hydrogen storage methods overview

Principle	nciple Method & feasibility Feasibility GW scale		
	Salt caverns	Only feasible form of large scale storage, proven on industrial scale. Lowest cost, requires access to salt caverns ^{1,2,3}	
Communication	Above ground tanks	Compression to 300 bar requires ~1 40ft container per ton, which is unfeasible and unviable for large scale storage ^{1,2,3,4,8}	
Compression	Depleted gas field	Depleted gas fields contain gasses and bacteria that affect $\rm H_2$ purity, making them unsuitable for storage of feedstock^5	
	Line packing	The capacity for line packing is very limited for a GW scale electrolyzer (~15 MWh/km) ⁶	
Liquefaction Cryogenic tanks		Liquefying H_2 is energy intensive and the investments associated with a liquefication plant are high ¹	
	Ammonia	The Haber Bosh process needs to run continuously ^{2,7} and cannot be used to manage flexibility	
Materials	Methane & Formic acid	No high volume methane or formic acid is used in the SDR region and processes require a constant supply of hydrogen ⁷	
Other Liquid organic HC & Metal hydrides		Limited large scale experience with the application of adsorbent-based H ₂ storage ¹	

Salt cavern storage in NL

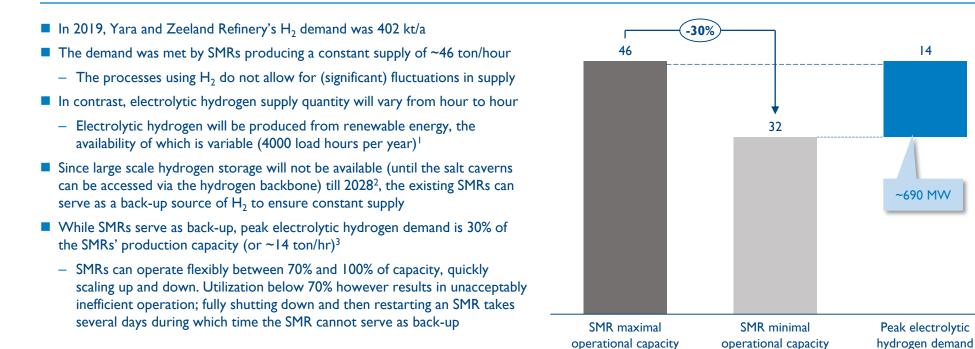
- Salt caverns are located in the northern NL, in Zuidwending near Veendam^{5,9}
- There are 6 natural gas storage salt caverns in operation at Zuidwending. Plans are being developed for 4 salt caverns dedicated for hydrogen⁵
- Each cavern is 300 meters tall and has a diameter of 70 meters. Calculated work quantity is ~ 6kt (excl. cushion gas)⁵
- Caverns are currently used for natural gas storage, Gasunie is assessing possibility to make (some) available for H₂ storage
- Caverns are planned to be accessible from Zeeland via the 'H₂ back bone' from 2028⁵



Sources: 1) Large scale storage of hydrogen (International journal of hydrogen energy, 2019); 2) National Hydrogen Roadmap Australia (2018); 3) Smart Port position paper Rotterdam hydrogen hub (2019); 4)Energy stock presentation (2017); 5) Gasunie reports, meeting, call (2019), email (June 2020); 6) HyNet North West, From Vision to Reality (Cadent, 2018); 7) CCU hub Gent research; 8) These investment costs are not tolerable for an GW-scale electrolyzer, or an intermediary solution awaiting accessibility to salt caverns; 9) 1) Fluxys operates an underground natural gas storage facility in Loenhout (Belgium), but this is a rock formation and not a salt cavern and is therefore assumed to be unsuitable for hydrogen storage

The region's existing SMRs serve as back-up to even-out fluctuations in renewable energy supply¹, until the H_2 backbone can be accessed in 2028

SMR back-up and its effect on peak electrolytic hydrogen demand (ton/hr)



The SDR region's existing SMR's offer a great opportunity to even-out fluctuations in renewable electrolytic hydrogen supply

1) Based on SMR capacity. Other possible routes would be to use grey electricity or nuclear energy, allowing for a larger electrolyzer Source: Company interviews, 1) Business plan, 2) Gasunie reports, meeting, and call; 3) Arthur D. Little analysis

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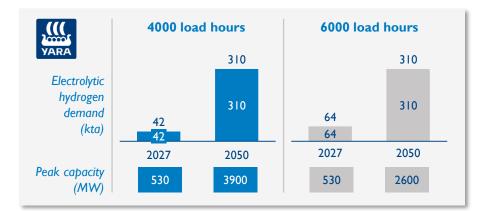
SDR ambition

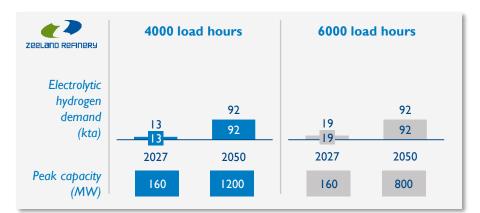


As existing SMR's at Yara/Zeeland Refinery will gradually scale down, their electrolytic H_2 demand is 55 kt/a in 2027² and 402 kt/a in 2050

Yara and Zeeland Refinery electrolytic hydrogen demand (2027 & 2050)

- Yara and Zeeland Refinery will use electrolytic hydrogen to increasingly replace SMR hydrogen in existing processes¹
 - Electrolytic hydrogen should therefore meet the same specifications (~25 bar, 99.99% pure)
- The growth in electrolytic hydrogen demand is restricted until the hydrogen backbone can be accessed in 2028
 - While SMRs serve as back-up, peak electrolytic hydrogen demand is 30% of the SMRs' production capacity (or ~14 ton/hr)
- Before 2028 (e.g. 2027), peak electrolytic hydrogen demand is limited to ~14 ton/hr, corresponding to:
 - ~690 MW electrolyzer capacity (regardless of load hours)
 - ~55 kt/a hydrogen production (at 4000 load hours)
 - ~83 kt/a hydrogen production (at 6000 load hours)
- From 2028 onwards, electrolysis can be scaled up to eventually serve the total hydrogen demand in 2050, corresponding to:
 - ~5100 MW electrolyzer capacity (at 4000 load hours)
 - ~3400 MW electrolyzer capacity (at 6000 load hours)
 - ~402 kt/a hydrogen production (regardless of load hours)





I) Total H₂ demand of Yara and Zeeland Refinery (regardless of production method) assumed to be roughly stable until 2050; 2) Assuming that the electrolyzer is operational for 4000 load hours (due to the fluctuating nature of renewable energy) at an efficiency of 50 kWh/kgH₂, yielding 80 kton/GW Sources: Company interviews; Arthur D. Little analysis



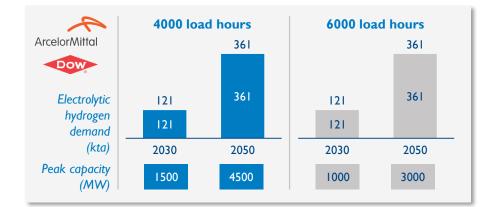
SDR ambition

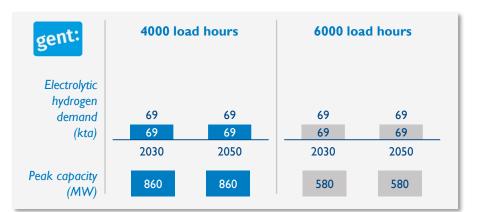


New CCU processes in BE SDR are expected to generate an additional electrolytic hydrogen demand of 190 kt/a in 2030 and 430 kt/a in 2050

ArcelorMittal/Dow and CCU Hub Ghent electrolytic hydrogen demand (2030 & 2050, kt/a)

- ArcelorMittal and Dow co-develop several projects to mitigate CO₂ emissions from steel making with hydrogen
- Steel2Chemicals (converting CO from steel production to synthetic naphtha using innovative Fischer Tropsch catalyst developed by **Dow**) forecasted electrolytic H₂ demand of 10 kt/a in 2030 and 250 kt/a in 2050¹
- Direct injection (of H₂ in blast furnace to reduce CO₂ emissions) forecasted demand of 70 kt/a from 2030 onward
- Steelanol (converting carbon-rich industrial waste gas into bio-ethanol via gas-fermentation) forecasted demand 40 kt/a from 2030 onwards
- ArcelorMittal now uses 0.6 kt/a H₂ for **annealing** (heat treatment of steel)
- Within the BE part of North Sea Port at Rodenhuize a consortium plans to realize a CCU hub by 2030, for synthesis of chemicals with CO₂ and H₂³:
 - Methanol: 54 kt/a; Ammonia : 8 kt/a; Formates : 7 kt/a
- AM/CCU have total electrolytic H2 demand of 190 kt/a in 2030 and 430 kt/a in 2050. This requires electrolyzer capacity of 2.4 GW in 2030 and 5.4 GW in 2050 at 4000 load hours (1.6 GW and 3.6 GW at 8000 load hours)
- H₂ demand depends on successful implementation of new processes
- AM/CCUG do not have access to SMRs that can serve back-up, so the H₂ demand must be met by electrolytic H₂
 - Furthermore, the H₂ demand is constant and AM/CCUG should therefore be connected to H₂ storage buffers via the hydrogen backbone⁴





I) The total hydrogen demand of Steel2Chemicals is 80 kt/a in 2030 and 320 kt/a in 2050 (all CO converted), of which 70 kt/a will be provided as a by-product from Dow's cracker processes; 2) Assuming that the electrolyzer is operational for 4,000 load hours (due to the fluctuating nature of renewable energy) at an efficiency of 50 kWh/kgH₂, yielding 80 kton/GW; 3) Currently, 350 kt/a methanol is used for production of methylamines, biodiesel and ureumformaldehyde. For this methanol volume, 450 MW of electrolyser capacity is needed; 4) Assuming that the electrolyzer(s) will be powered by renewable energy at <100% capacity factor; Sources: Company interviews; Arthur D. Little analysis





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Chapter summary

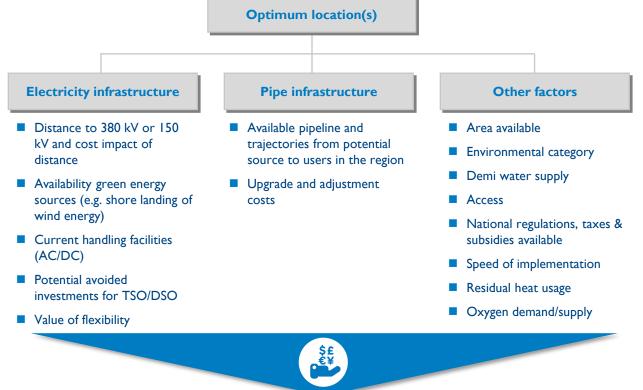
Existing infrastructure

- Potential electrolyzer locations have been evaluated using criteria on existing electricity and gas infrastructure, as well as using additional inputs on e.g. available area, permitting, O₂ demand
- Two decentral locations, Yara and Zeeland Refinery, are identified as good kick-start locations
- Two most suitable **central** locations identified are **Vlissingen-Oost (NL)** and **Rodenhuize (BE)**
 - Vlissingen-Oost is ideally situated near the shore landing of Borssele wind parks and offers enough space for a GW scale electrolyzer
 - Engie's site in Rodenhuize is connected to the 380 kV grid and is located near future CCU projects at ArcelorMittal's and in the Flemish part of North Sea Port area. The Rodenhuize site is also directly connected with a 380 kV line to the Zeebrugge offshore wind landing station
 - Existing 380 kV grid infrastructure can transmit sufficient amounts of renewable energy to large scale electrolyzers in Vlissingen-Oost and Rodenhuize
 - An extensive **network** of existing **gas infrastructure** can transport large amount of hydrogen throughout the SDR region

l ocation evaluation criteria



Electrolyzer locations have been evaluated using criteria on existing electricity and gas infrastructure as well as using additional inputs



A number of criteria have been defined for the location choice of the electrolyzer(s)

- Grouped into three elements, electricity, gas and others
 - For electricity, the main criteria are distance to 380 kV and availability of 150 kV; CUST trajectories will be taken into account and once (a) location(s) has been decided on, system integration issues will also be addressed (e.g. does the 380 kV net needs to be beefed up anywhere ?)
 - For **gas**, currently available connections from source to users will be the main criterium
 - In the category **other**, various factors have been taken into account such as availability of land, environmental categories (permits required), O₂ demand/supply

Assessed in terms of costs/benefits and timing



Six possible electrolyzer locations were filtered down to two decentral and two central locations based on existing infrastructure criteria

Pote	ntial site	(former) Thermphos or Zanddepot ⁱ	Zeeland Refinery	PZEM/EPZ	Valuepark Terneuzen ^{2,3}	Yara	Engie
Loca	tion (Harbor number)	Vlissingen-Oost (9890)	Vlissingen-Oost (6501)	Borssele (8099)	Terneuzen (85)	Sluiskil (2111)	Rodenhuize (4040A)
Cent	ral/Decentral	Central	Decentral	Central	Central	Decentral	Central
Electricity infra	Distance 380 kV	 ~2 km from Borssele nuclear power plant ~ 2km (max) from Sloecentrale 	~2 km from Borssele nuclear power plant	• 0 km	 ~10 km from Borssele nuclear power plant (through Westerschelde) 	 ~15 km from Rodenhuize (through Ghent–Terneuzen Canal) ~20 km from Borssele nuclear power plant (through Westerschelde & Ghent-Terneuzen Canal) 	 0 km (recently reinforced to enable connection of wind farms to national 380 kV grid)
Ĕ	Available capacity I 50 kV	Former 150 kV HV Station Thermphos on site/close	 142 MW (if redundant transformer is repurposed, otherwise 50 MW) 	Yes, HV station Borssele I 50kV at <800m	 Underdeveloped electricity grid (not quantified) 	140 MW	 HV Station Rodenhuize 150kV <100m 600 MVV available
Pipe infra	Pipeline connections	ZR-DOW naphtha pipe <5km	Naphtha (to Dow, willingness to repurpose)	ZR-DOW naphtha pipe	 Naphtha (from ZR, willingness to repurpose) Hydrogen (from DOW, capacity 18 kton: TBD mentioned as ambition) Hydrogen (from Air Liquide, capacity unknown) 	 Hydrogen (from DOW, capacity 18 kt; stated as ambition) 	No large scale H2 usage close by (yet)
	Area available	~ 40 ha	~ I ha (4-9 in future)	8-12 ha	70-75 ha	20-25 ha	70-75 ha
Other	Environmental category	5.3 / 6	6	6	5.3	6	6
	Demi water supply	Supply seems guaranteed through Evides	Supply seems guaranteed through Evides	Supply seems guaranteed through Evides	Supply seems guaranteed through Evides	Supply seems guaranteed through Evides	Local water supplier Ghent (FARYS)
	Access	Road, rail & waterway	Road, rail & waterway	Road & waterway	Road & waterway	Road & waterway	Road, rail & waterway
	Other advantages ⁴	Independent from specific consortium partners; waste water synergies with Evides	150-200MW transformer capacity available; connected to the GTS network	DC current available	N/A	Largest H ₂ user in the region	Close to large O ₂ demand
	Other disadvantages	N/A	N/A	Potential danger (and additional safety zones) of proximity nuclear plant	N/A	N/A	N/A

1) Two separate locations in Vlissingen-Oost; 2) JV between DOW and North Sea Port; 3) Limited suitability, to 100 MW. Above that, not suitable; 4) Relation with CUST trajectories will also be taken into account, as well as e.g. subsidies



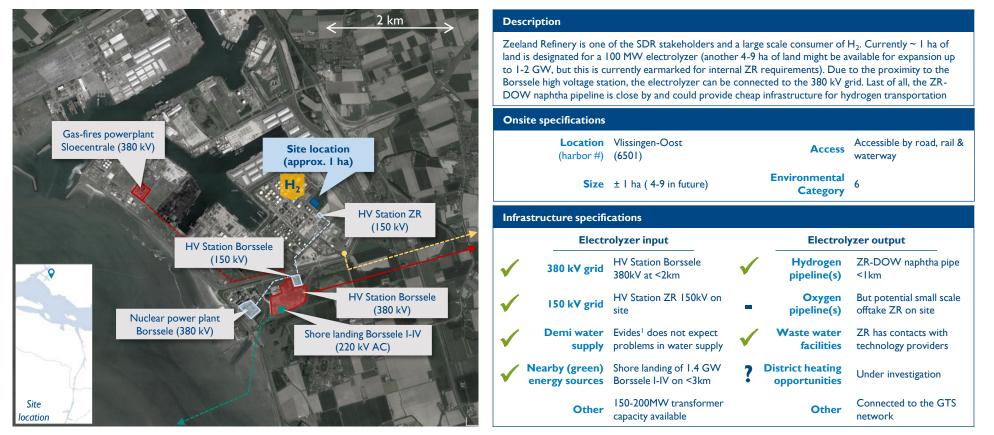


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Zeeland Refinery's site is surrounded by the required infrastructure for a kick-start project



Zeeland Refinery – Decentral option



I) Evides is already industrial water supplier to i.a. Zeeland Refinery, Yara Sluiskil & Dow Terneuzen Source: CUST Rapportage, Gasunie, Google Earth Pro, Hoogspanningsnet.com, North Sea Port, TenneT, Interview Zeeland Refinery, Arthur D. Little

H₂ Hydrogen demand

Available electrolyzer site - 380 kV facility/cable - 150 kV facility/cable

220 kV facility/cable

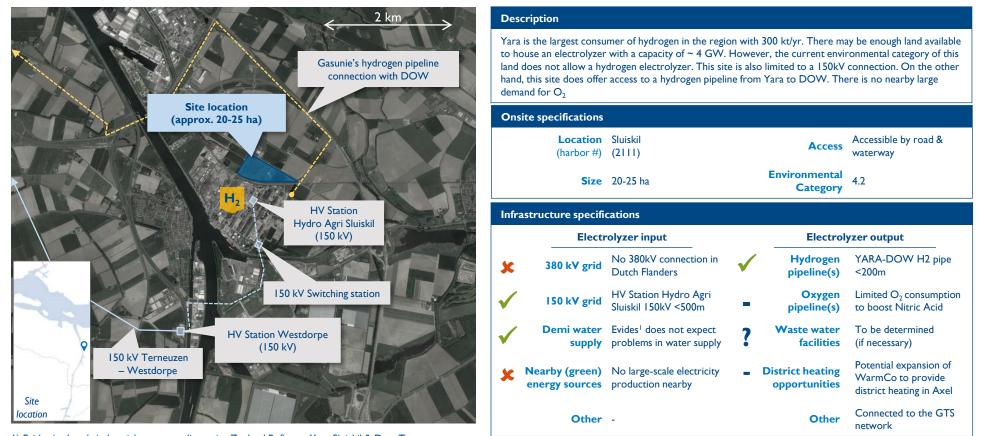
🧷 Relevant pipeline



Placement of an electrolyzer on the Yara site ensures production in the vicinity of large H_2 use, suitable for a kick-start project



Yara – Decentral option



I) Evides is already industrial water supplier to i.a. Zeeland Refinery, Yara Sluiskil & Dow Terneuzen Source: CUST Rapportage, Gasunie, Google Earth Pro, Hoogspanningsnet.com, North Sea Port, TenneT, Interview Yara Sluiskill, Arthur D. Little

Available electrolyzer site

50 kV facility/cable

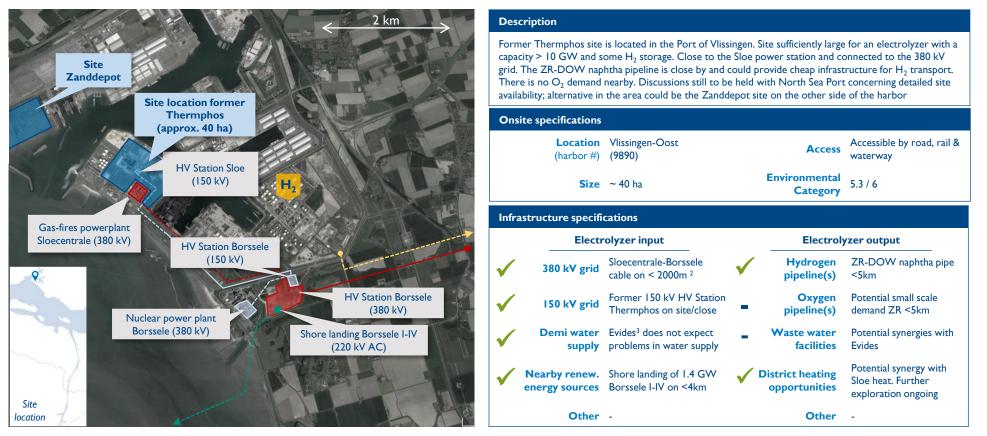
Relevant pipeline





Vlissingen-Oost (former Thermphos) is ideally situated near Borssele wind parks shore landing and offers space for GW scale electrolyzer

Vlissingen-Oost¹ – Central option



1) In addition to the former Thermphos site, another option could be the Zanddepot in the same area across the harbor; 2) Cable owned by Sloe, not Tennet; 3) Evides already supplies i.a. Zeeland Refinery, Yara Sluiskil & Dow Terneuzen; Source: CUST Rapportage, Evides, Gasunie, Google Earth Pro, Hoogspanningsnet.com, North Sea Port, TenneT, Arthur D. Little

H₂ Hydrogen demand Available electrolyzer site 🔲 🔨 380 kV facility/cable 🛛 🔲 🖓 I 50 kV facility/cable

220 kV facility/cable 🥂 Relevant pipeline



Engie's site in Rodenhuize is connected to 380 kV grid and is located near future CCU projects at ArcelorMittal/Port of Ghent and Zeebrugge



ENGIE Rodenhuize – Central option



Initiatives ongoing with future H₂ consumers, e.g. planned H₂ demand ArcelorMittal by 2030 is 121 kt/a
 Source: CUST Rapportage, Gasunie, Google Earth Pro, Hoogspanningsnet.com, North Sea Port, TenneT, Interview Engie, Website ENGIE Electrabel, Arthur D. Little



nd **3** Available electrolyzer site

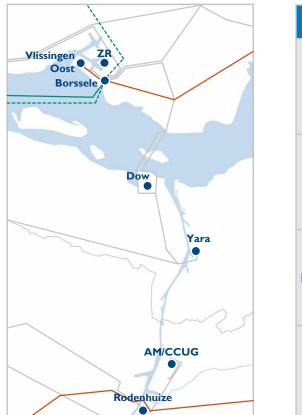
380 kV facility/cable 150 kV facility/cable



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Existing 380 KV grid infrastructure can transmit sufficient renewable energy to large scale central electrolyzers in Vlissingen-Oost/Rodenhuize

Grid infrastructure¹



Grid infrastructure specifications²



Observations

- A large scale electrolyzer (>250 MW) should be placed in Vlissingen-Oost or Rodenhuize
 - Vlissingen-Oost/Rodenhuize are SDR only locations with existing 380kV connection
 - New high voltage grid segments take over 10 years to realize²
 - New connections to existing high voltage grid take < 2 years²
- At Dow, Yara and AM/CCUG the maximum on-site electrolyzer capacity is limited to < 250 MW (e.g. ~100 MW)²
 - 150 kV grid has a capacity of ~250 MW, a significant share of which is already used for existing power consumption²
- An electrolyzer in Vlissingen-Oost could absorb peaks of the wind farms, preventing need for grid reinforcement
 - Borselle I-IV is landed in Vlissingen-Oost

Arthur D Little

 IJmuiden Ver's landing point still tbd; possibilities Vlissingen-Oost & Geertruidenberg³

Sources: 1) Hoogspanningsnet.com; 2)TenneT call (2019); TenneT website. Zeeuws-Vlaanderen desires to be connected to the 380kV grid; while this may take 10-15 years, this will make Yara/Dow viable central locations as well; 3) High desirability for landing in Vlissingen-Oost (costs)

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An extensive network of existing gas infrastructure can transport large volume of hydrogen throughout the SDR region

Grid infrastructure

Grid infrastructure specifications

Pipeline Availability Vlissingen Oost Current operation for H_2 in a Borssele divergent quality; able to facilitate Dow-Yara regional demand to 2030⁶ Hydrogen Possibilities for converting, but Dow **ZR-Dow** competing interest for CO₂ transport⁶ Naphtha Yar Option to convert for H_2 transport & backbone connect, facilitate Zebra network regional demand to 2030. Compete Hydrogen Backbone with CO_{2}^{6} Possibilities to convert from gas to AM/CCUG H_2 . A possible new route can be Midden Zeeland developed if market commitment pipeline Rodenhuize exists

Notes: 1) Under 'capacity' are listed: outer diameter (inch), maximum operating pressure (bar) and hydrogen transport capacity (MW equivalent)'; 4) Estimation, to be verified; 5) Calculation, assuming 120 MJ/kgH₂

Sources: 2) Risicokaart.nl (2020; no in depth-assessment done); 3) Systeemstudie energie-infrastructuur Zeeland (CE Delft, 2020); 6)) Input Gasunie by email (June 2020)

Observations

- The SDR region boasts an operational H₂ pipeline between Dow and Yara
- The H₂ backbone connecting the SDR region to salt cavern H₂ storage is planned to be operational from 2028⁶
 - Initially, a connection will only be realized south of the Westerschelde³
- The naphtha pipeline between ZR and Dow can be converted to H₂, serving as potential crossing of the Westerschelde until the H₂ backbone is operational. With the Dow-Yara pipeline, the ZR-Dow pipeline could form a regional hydrogen network
- There are competing interests to convert existing pipelines for CO₂ rather than H₂ transport; choices have to be made based on market demand
- Realizing a regional harbor H₂ backbone requires existing infrastructure to be converted (or new to be created) to connect AM / Rodenhuize, for which no current plans exist



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Chapter summary

Electrolyzer roadmap

- An electrolyzer **roadmap** has been defined for the SDR region by Arthur D. Little
 - In 2022-2023, Yara and ZR can kick-start electrolytic hydrogen production in the region with 100 MW on-site projects
 - These 100 MW projects would immediately reduce CO₂ emission by ~70 kt/a each
 - In 2024-2027, 690 MW total electrolyzer capacity is planned, of which 490 MW is centrally located in Vlissingen-Oost, from which existing gas infra will be able to transport hydrogen. This total electrolyzer capacity can help reduce CO₂ emissions by ~ 500 kt/a
 - Around 2028-2030, the hydrogen backbone enables I GW capacity in Vlissingen-Oost and new processes will demand 2.4 GW electrolyzer in Rodenhuize
 - The capacity in Vlissingen-Oost will allow for SMRs in the region to be temporarily switched off or even phased out. CO₂ emission avoidance of ~740 kt/a can be achieved with I GW electrolyzer capacity
 - In Rodenhuize, the nearest location to the 380kV grid, the requirement of 190 kt/a electrolytic H₂ at ArcelorMittal and the CCU hub Ghent requires a 2.4 GW electrolyzer. Both ArcelorMittal/CCU hub and the Rodenhuize electrolyzer would have to be connected to the hydrogen backbone with cross-border pipelines
 - Around 2050, up to ~ 10 GW electrolyzer capacity could be located in Vlissingen-Oost and Rodenhuize, achieving CO₂ neutrality for the SDR region¹

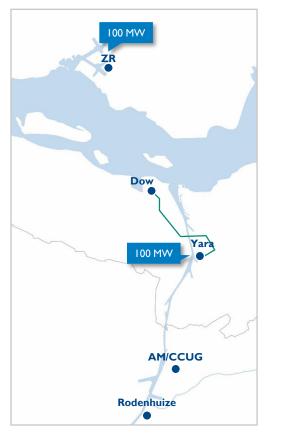
I) Achieved fully by green H₂, but possibly also by combining with blue and maybe orange H₂

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2030

In **2022-2023**, Yara/ZR can kick-start electrolytic hydrogen production in the region with 100 MW on-site projects, reducing CO_2 by ~ 70 kt/a

Electrolyzers & gas infra



Observations

- A GW scale electrolyzer (in Vlissingen- Oost or Rodenhuize) requires supportive infrastructure, which takes several years to realize:
 - 690 MW electrolyzer commissioning
 - 380 kV grid construction (e.g. from landing point to electrolyzer site)
 - H₂ pipeline construction (e.g. between Vlissingen-Oost and ZR) and conversion (e.g. naphtha pipeline between ZR and Dow)
- On-site projects allow ZR / Yara to kick-start electrolytic H₂ production, without need for supportive infrastructure
- The scale of the on-site electrolyzers will be limited to the ~100 MW capacity of the 150 kV grid and the available area²
- These on-site projects are intended to kick-start the region's H₂ project, on a way to realize the ambitions set out by SDR – they already reduce CO₂ emissions by ~70 kt/a for each 100 MW electrolyzer

I) Assuming 4000 load hours; 2) Zeeland Refinery has designated ~ I ha for a 100 MW electrolyzer; a large scale electrolyzer requires at least 3-4.5 ha / GW. While ZR might have another 4-9 ha of land available, this is currently earmarked for internal ZR requirements



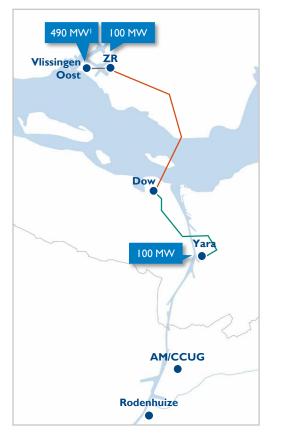
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2030

In **2024-2027**, Vlissingen-Oost is well-suited for 490 MW central electrolyzer capacity, enabling total SDR NL to reduce CO_2 by ~ 500 kt/a

Electrolyzers & gas infra



Observations

- Before salt caverns can be accessed via the H₂ backbone in 2028, NL SDR's total electrolyzer capacity can reach up to 690 MW¹,
 - Producing 55 kt/a H₂ at 4000 load hours
 - CO₂ emissions reduced by ~500 kt/a
- The ambition to add 490 MW capacity requires a large scale electrolyzer in Vlissingen-Oost
 - A 380 kV connection is required for a large scale electrolysis (>250 MW); the 380 kV grid passes Vlissingen-Oost
- Existing gas infrastructure is almost entirely sufficient for peak production capacity
 - Naphtha pipeline between ZR and Dow has sufficient capacity
 - Pipeline construction (~ 5km) between Vlissingen-Oost and Zeeland Refinery is required
- Dow-Yara pipeline transports H₂ as by-product of cracking (impurities); decision needed regarding pipeline usage and purification² location

I) Assuming 4000 load hours; 2) Options include: i) Yara will receive a mix of pure electrolytic hydrogen and impure cracker hydrogen through a single pipeline, purification is done at Yara; ii) Yara will receive a mix of pure electrolytic hydrogen and purified cracker hydrogen through a single pipeline, purification is done at Dow; iii)Yara will receive hydrogen through two pipelines: one for pure electrolytic hydrogen and for impure cracker hydrogen, purification is done at Yara

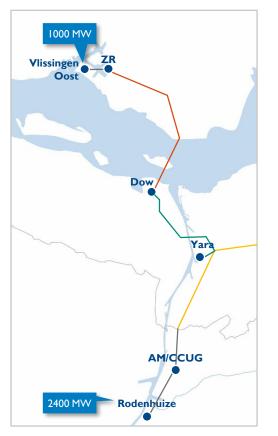
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2030

Around **2028-2030**, H₂ backbone enables I GW capacity in Vlissingen-Oost and new processes will demand 2.4 GW electrolyzer in Rodenhuize

Electrolyzers & gas infra



Observations

- From 2028, the ambition for the H₂ backbone is to connect Yara (and Zeeuws-Vlaanderen) to salt cavern storage
 - in 2030 the backbone will not yet connect north of the Westerschelde (Gasunie plans²)
- Connection between Vlissingen-Oost, ZR and Yara needs to be realized by a regional pipeline across Westerschelde
 - $-\,$ Until 2030, existing pipeline between ZR/ Dow is sufficient for electrolytic $\,\, H_2^{}$
 - $-\,$ If needed, additional $\rm H_2$ pipeline trans-Westerschelde pipeline can be constructed^2 $\,$
- Around 2030, electrolyzer capacity for ZR / Yara will be expanded to 1000
 MW. SMRs no longer operate at >70% capacity to function as back-up; ZR/Yara can switch off (temporarily) or even phase out SMRs³
 - CO₂ emission avoidance of ~740 kt/a is achieved with I GW electrolyzer
- AM/CCUG's 190 kt/a electrolytic H₂ demand requires 2.4 GW electrolyzer in Rodenhuize (nearest location to 380kV grid)
- AM/CCUG and Rodenhuize electrolyzer have to be connected to the Gasunie backbone with cross-border pipelines⁴

I) Assuming 4000 load hours; 2) Source: CUST rapportage; 3) SMRs can be kept open, to keep flexibility, but coupled with CCU/S, i.e blue hydrogen: 4) AM/CCUG will have to be connected to the hydrogen backbone because AM/CCUG's hydrogen demand is constant over time, AM/CCUG don't have local SMRs that can serve as back-up, and Belgium does not have salt caverns

SDR

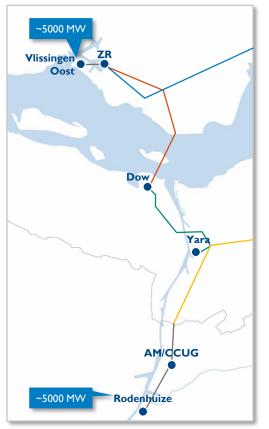
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2030

Around **2050**, up to ~10 GW capacity could be located in Vlissingen-Oost and in Rodenhuize, achieving CO_2 neutrality for the region

Electrolyzers & gas infra



Observations

- ~ 2050, the SDR region's complete H₂ demand can be met with electrolytic H₂ from renewable energy
 - ~830 kt/a electrolytic H₂
 - Requiring ~10 GW capacity¹
 - Potential H_2 demand of AM/CCUG exceeds that of ZR/ Yara
- H₂ backbone will run along the north and south of the Westerschelde and interconnect Vlissingen-Oost and Yara (Gasunie plans for 2050²)
 - Role of regional trans-Westerschelde H₂ pipeline is to be determined
- As all H₂ users are interconnected, electrolyzer locations depend on the landing point of renewable electricity in Vlissingen-Oost and transport of renewable electricity to Rodenhuize³
- 2050 SDR vision assumes region H₂ demand is fully met by green H₂ in combination with blue, yellow and (if feasible) orange H₂. Gas infra and 380kV grid will have to be strengthened / expanded
 - Region is CO₂ neutral

I) Assuming 4000 load hours; Sources: 2) Systeemstudie energie-infrastructuur Zeeland (CE Delft, 2020); 3) Availability of renewable energy will determine electrolyzer size limit



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Chapter summary

Business case

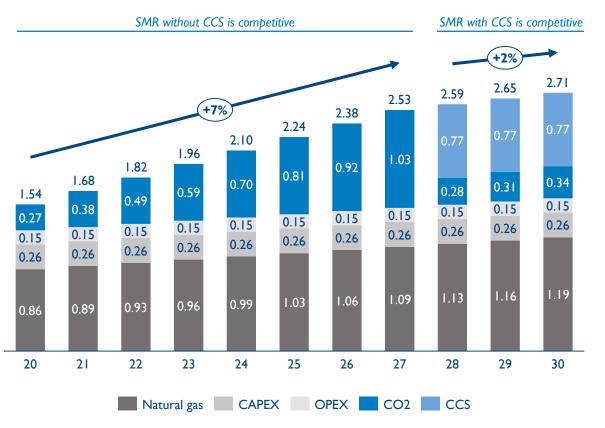
- The cost of SMR hydrogen is forecasted to increase to € 2.71/kg by 2030 from € 1.54/kg today, following ETS/CO₂ tax increases
 - Electrolytic H₂ produced at 8000 load hours is forecasted to cost € 3.33/kg in 2030
 - By optimizing the number of load hours to 6000, the electrolytic hydrogen cost can be reduced to € 3.20/kg
- The lowest possible price for electrolytic hydrogen is € 2.90/kg (at 4000 load hours) if existing transmission tariff discounts would be applicable
- The unsubsidized production of hydrogen based on a I GW electrolyzer leads to significant annual losses regardless of the number of load hours
- Various **EU** and **national subsidies** could **enhance** the **business case** for electrolytic hydrogen production
 - If awarded, the Dutch SDE++ subsidy seems to be the most impactful, fully covering the unprofitable top margin of electrolytic hydrogen production. However, it only subsidizes 2000 load hours
 - Extending this to 4000 load hours, the SDE++ subsidy would enable a 1 GW electrolyzer to make a profit of \in 5 mln/a in 2030 (no tariff/taxes discounts for green H₂)
 - Operating at 4000 load hours avoids total CO₂ emissions of 740 kt/a

Business case



The cost of SMR hydrogen is forecasted to increase to € 2.71/kg in 2030

SMR-based hydrogen cost prices Forecast: 2020-2027 without CCS, 2028-2030 with CCS, €/kg



Observations

- The most economical method of processing CO₂ determines the competitive SMR hydrogen price
 - In SMR H₂ production without CCS, 9 tCO₂/tH₂¹ is emitted, increasingly taxed
 - In SMR H₂ production with CCS, 75% of CO₂ is captured and stored, the rest emitted / taxed
- SMR without CCS is forecasted to be the most economical method to produce SMR H2 until 2027
 - CO₂ tax forecasted to increase by ~17% CAGR (€ 0.27 to € 1.35/kgH₂) between 2020 / 2030³
 - − SMR hydrogen cost price will increase by ~7% CAGR (from € 1.54 to € 2.53/kgH₂) between 2020 and 2027
- I SMR with CCS is forecasted to be most economical method to produce SMR-based hydrogen from 2028¹
 - CCS costs are approximated to remain stable at 0.77 €/kgH₂ (114 €/tCO₂)
 - Costs for SMR H₂ with CCS will continue to increase due to rising gas prices (3% CAGR) and rising CO₂ taxes (for non-captured CO₂)

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Sources: Please refer to assumption overview in the appendix of this document

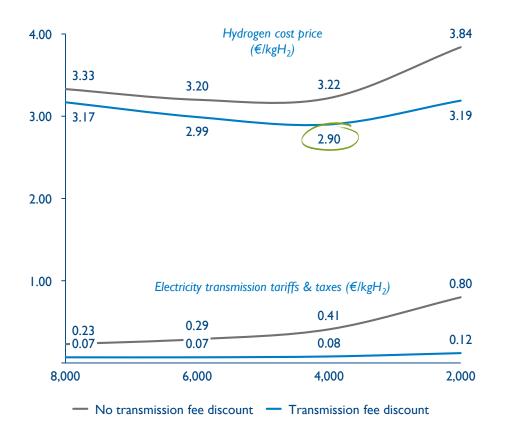
Note: 1) CCS is dependent on the infrastructure to capture, transport and store CO₂, which is currently lacking in the SDR region; 2) Natural gas price is traded price

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The lowest possible price for electrolytic hydrogen is € 2.90/kg (4000 load hours) if existing transmission tariff discounts would be applicable

Impact transmission fee discount Various load hours, I GW, 2030, NL tariffs/taxes¹



Key assumptions & observations

- The Dutch 380 kV² electricity transmission tariffs (TT) are assumed, as set out by the Dutch energy regulator ACM
 - Majority of TT are calculated on capacity basis (per kW), rather than consumption basis (per MWh)
 - So these (fixed) TT costs increase on a per kg H₂ basis as the number of load factor decreases, as distributed over fewer kgs; TT costs increase by over 200% per kg hydrogen, when decreasing the load hours from 8000 hours to 2000 hours
- Consequently, the TT costs are a significant share of the hydrogen cost price per kg at fewer load hours. TT costs represent 8% of cost per kg at 8000 load hours, which increases to 21% at 2000 load hours
- The 'Energiewet 1998' stipulates a discount on TT of up to 90% for users of > 50 GWh with uptime of at least 65% in off peak hours (23:00-7:00), to stimulate electricity use during off-peak hours³
- A TT discount of 90% when using renewable electricity to produce H_2 significantly improves unit economics. By 2030 electrolytic H_2 cost could come down to \in 2.90/kg at 4000 load hours, \in 0.19 more than SMR H_2
- A discount would be in the interest of grid operator and in line with government policy; it drives electricity consumption at times of renewable electricity over-supply and prevents grid congestion while stimulating the energy transition
 - Load shedding in case of grid congestion can also lead to TT discounts, feasible if operated in combination with H₂ storage

I) Key assumptions: AEL electrolyzer, no hydrogen storage (the other base-case assumption on which these cost price forecasts are based can be found at the end of this document); 2) The T&T costs are even higher for 150 kV grid; 3) Offtakers receive between 0 and 90% with a load factor between 65 and 85% (linear increase, load factor above 85% results in 90% discount); Source: Arthur D. Little analysis

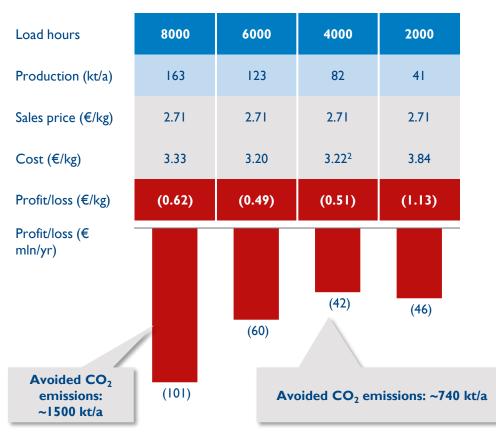
Business case

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Unsubsidized H₂ production by a 1 GW electrolyzer is loss-making, load hours independent; at 4000 hrs minimum loss, avoids \sim 740 kt/a CO₂

Profitability at various load hours I GW, 2030, incl. NL tariffs and taxes (no discount)¹



Observations

- The production of electrolytic hydrogen based on a I GW electrolyzer built in 2030 is forecasted to be unprofitable, regardless of the number of load hours
 - The cost disparity between electrolyzer-based hydrogen and SMR-based hydrogen is forecasted to vary between € 0.62 and € 1.13 per kg for 8000 to 2000 load hours
 - − The minimum cost disparity per kg is forecasted at 6000 load hours (€ 0.49/kg H₂), but 4000 load hours leads to a very similar cost price that is only € 0.02/kg higher
- Operating a I GW electrolyzer in 2030 is forecasted to lead to a minimal total loss of € 42 mln/yr, when operated at 4000 load hours
 - At 6000 load hours the loss per kg hydrogen is slightly lower, but the amount of hydrogen produced is 50% higher, resulting in a higher overall loss
 - At 2000 load hours the amount of hydrogen produced is 50% lower, but the loss per kg H₂ is € 0.62 per kg higher, resulting in a higher overall loss

1) Key assumptions: AEL electrolyzer, no hydrogen storage (the other base-case assumption on which these cost price forecasts are based can be found at the end of this document); 2) If transmission tariffs are discounted, this cost reduces to \in 2.90/kg



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A number of recommendations are made for enhancing the chances of a successful implementation of a GW electrolyzer in SDR region

Recommendations

#	Recommendations
I	Start decentralized projects at Yara / ZR to enable CO ₂ emission reductions asap and show how SDR region can lead the way with green H ₂ , and aid achievement of NL climate agreement. Ensure close coordination to enable economies of scale with respect to procurement, subsidies, publicity
2	Initiate creation of business case for regional H ₂ backbone with connection to countrywide H ₂ backbone
3	Prepare for planning central electrolyzer in Vlissingen-Oost and Rodenhuize
4	Market the SDR plan and region to allow for investment preferences for the SDR region
5	Immerse in SDE++ and prepare for submission. Build understanding of timing/other requirements to apply for other NL/BE/EU subsidies (e.g. IPCEI)
6	Expand offshore wind landing in SDR region to ensure sufficient green electricity availability in the longer term (> 2030)
7	Enhance the 380kV electricity grid in Zeeuws-Vlaanderen to enable multi-GW scale electrolyzers in NL SDR in the long run (> 2030)
#	Key conditions
1	Discount on electricity transport tariffs
2	Connection to H ₂ backbone
3	SDE++ subsidy increase to 4000 load hours ¹
4	Subsidies combination from various sources (e.g. SDE++ and DEI+)
5	Legal maximum hydrogen transport and storage fee (as Gasunie holds a monopoly; this is already in place for natural gas)
6	ETS certificates awarded even if electrolytic hydrogen is sourced off-site/internationally

1) Current logic states that only 2000 load hours are 100% renewable; 4000 load hours however will increase demand of electricity during all hours that renewables are produced





Immediate actions start with Consortium members defining interest and roles in the implementation of a GW electrolyzer in SDR region

Immediate action plan

TIMING TBD

Action	Comment
Role distribution of consortium members (and 3 rd parties) to be agreed for the implementation (develop, build, operate)	Earlier conversations around interest (WSIII) should be solidified. 3 rd parties can also be engaged, e.g. notably Air Products has expressed specific interest to be involved in building or operating an electrolyzer
Debate and decide on desired ownership and ownership structure (e.g. corporate, PPP, institutional investors)	Depending on outcome, an investor package for the project may need to be created
Create and staff a separate and independent Project Management Office (PMO) for the entire implementation phase	PMO charter needs to cover at least organization, remit, funding, timing, resource requirements and governance. It may be best served by setting up a separate legal entity
Prepare and execute lobby and marketing campaign	As the recommendations indicate, lobbying will be required to influence the business case (e.g. transport tariffs). A marketing campaign, once above issues, particularly around ownership, have been resolved, needs to be designed and executed to help boost the region's competitive position





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A Appendix

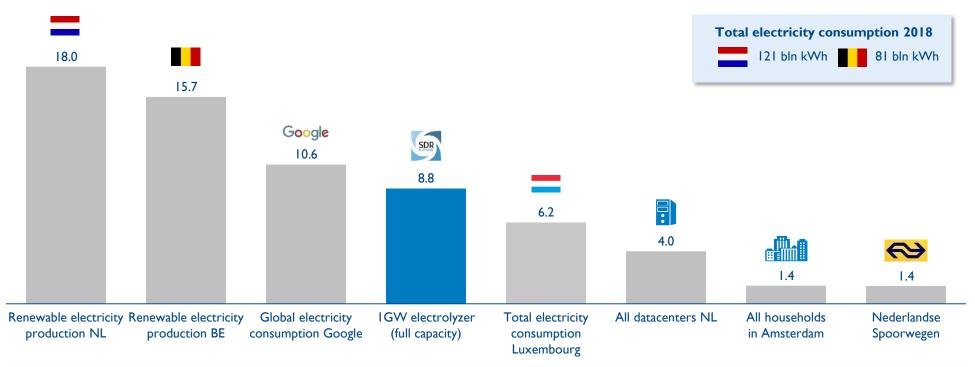
- A.I Renewable electricity in SDR region
- A.2 Boundary conditions



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A IGW electrolyzer in the SDR region will be a very large electricity user compared to e.g. BE/NL renewable production as well as data centers use

Major electricity consumers & producers 2018, bln kWh



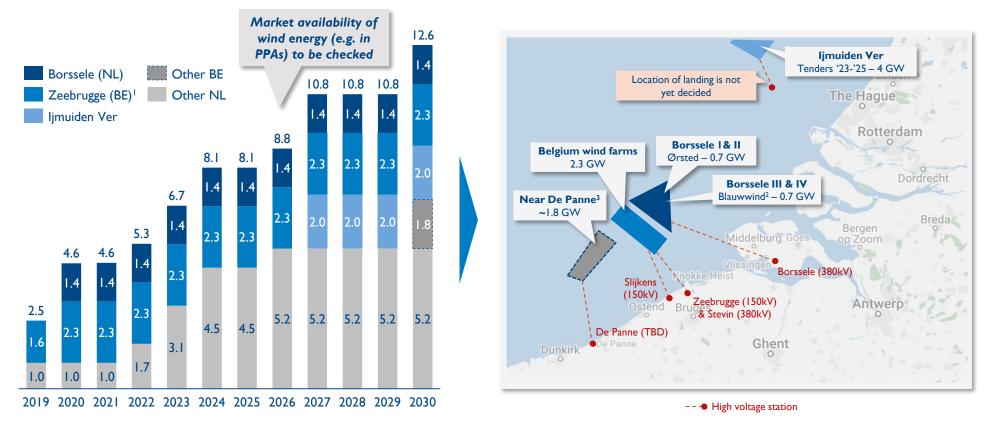
Given the scale of the project, close collaboration with the Dutch and Belgium TSO's, respectively TENNET and Elia, will be essential for success

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PRELIMINARY

By 2030, ~12.6 GW offshore wind capacity is installed along the Dutch and Belgium coastlines with 3.7 – 7.5 GW landing near the SDR region

Offshore wind outlook SDR region, 2019-2030, GW



Includes wind parks landing at the Slijkens, Zeebrugge & Stevin stations; 2) Consortium of Partners Group (45%), Shell (20%), DGE (15%), Eneco Groep (10%)
 & Van Oord (10%); 3) Potential new location for Belgium offshore wind parks by 2030, based on early stage plans of the Belgium government
 Source: 4C Offshore, Belgium Offshore Platform, Hoogspanningsnet.com, Net op Zee, Rijksoverheid, Van Oord company website, VRT, Arthur D. Little



A Appendix

- A.I Renewable electricity in SDR region
- A.2 Boundary conditions





For a GW scale electrolyzer and associated equipment between 14 - 95 hectares is required, depending on i.a. chosen technology & storage

Breakdown of area requirements for a IGW electrolyzer

Electrolyzer incl. BoP		Hydrogen storage (at 200 bar)		Safety Zone ¹		Total		
	AEL	PEM	0.5 kton	7 kton	No storage	Storage (7 kton)	Lower limit	Upper limit
Alca	4.5	3	0.3	4	Min. 11	Min. 86	14	94.5
 S E P F S C N 	sists of: Stacks (~ 5-10% Electricity supp - Transformer - Rectifiers Pumps (~ 8-14% Heat-exchanger Separators (~ 8 Compressors (~ Monitors (~ 1-4 /oid space (~ 2	ly (~ 15-20%) rs (~ 5-10%) -14%) ~12-18%) 4%)	 a IGW electro 7 kton hydroge equivalent to th weeks Size is highly de required storage Inflow and outf hydrogen deter of compressors 	aily production of lyzer n is roughly ne production of 2 ependent on the re capacity	 an industrial fa from non-inducting does not by the owner In NL this is d'milieucategor and for BE it is principle of 'in For a electroly approx. 200m 	ie' of the facility s defined by the wards zoning' vzer this distance is – 300m, and for age this distance is	3 ha Lower limit is l	gen storage, safet ne plant pased on AEL wit n storage,

A minimum of 14 ha is required for a 1 GW electrolyzer including the safety zone in the absence of any storage facilities

I) Based on a square electrolyzer site of 3 ha; 2) The required distance to residential areas is larger, respectively 300 m and 1000 m for an electrolyzer without - and with hydrogen storage Source: CE Delft; ontwikkelstrategie energietransitie NZKG, Website Nel hydrogen, Arthur D. Little analysis





Both in Belgium & The Netherlands an future electrolyzer site must be designated for heavy industrial activities according to land-use plans

Environmental categories in spatial planning BE vs. NL

Spatial planning environmental categories				
Belgium	The Netherlands			
Light a				
Residential area	Milieucategorie I (e.g. barber shop, doctor)			
Bufferzone (Agriculture)	Milieucategorie 2 (e.g. bakery, supermarket)			
Light industrial activities (indicative: similar to Millieucategorie 3)	Milieucategorie 3 (e.g. gasoline station, car repair shops			
Industrial activities (indicative: similar to Millieucategorie 4)	Milieucategorie 4 (e.g. food production, lubrication oil production)	INDICATIVE		
Heavy industrial activities (indicative: similar to Millieucategorie 5 & 6)	Milieucategorie 5 (e.g. cement production, industrial gas storage)			
•	Milieucategorie 6 (e.g. oil and steel refineries, nuclear plants)			

- Both in BE and NL all municipal areas are designated for a certain type of activity ranging from housing to heavy industry
 - In NL, each area is assigned an environmental category that defines the type of business that can settle there
 - Businesses are categorized into an environmental category (NL: 'Milieu categorie') ranging from 1 to 6 based on their activity profile
 - An electrolyzer will likely be classified as a milieucategorie 5.3 industry activity¹

In BE, municipalities also designate zones in different categories that determine which type of business can operate therein

- In Flanders, the VLAREM law classifies business by activities in different environmental categories
- There is no as comprehensive register of activities as in NL and no classification for an electrolyzer exists
- An electrolyzer is assumed to be classified as heavy industry activity²

Likely category of an electrolyzer with storage

Arthur D Li

Heavy activities

I) Currently no categorization exists within legislation, an estimation is thus made based on CE Delft a study;

2) Belgian categorization of electrolyzer is assumed to be classified as similarly heavy industrial activity as it could be on the Dutch Milieucategorie scale

Source: CE Delft, Rijksoverheid, VLAREM, Arthur D. Little

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